

Dabur India Limited

Investor Communication

Quarter ended 30th June 2019





1. Q1 FY20 – Overview

- 2. Category Highlights Q1 FY20
- 3. Consumer/ Marketing Initiatives
- 4. Product Launches
- 5. International Business
- 6. Profit & Loss Statements

Q1 FY20 – Overview



Consolidated revenue grew by 9.3% to INR 2,273 crore

Growth in Domestic FMCG was 11.0% backed by volume growth of 9.6%

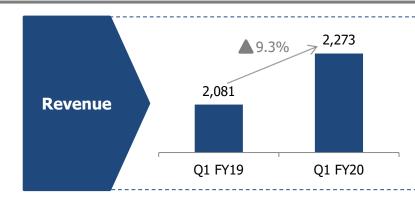
International Business reported CC growth of 7.7%

Consolidated operating margin improved by 157 bps to touch 20.1%

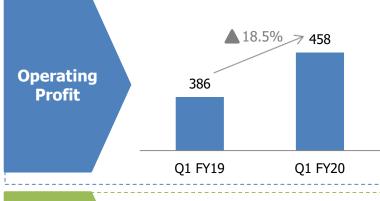
Consolidated PAT increased by 10.3% to reach INR 363 crore. Excluding exceptional, the growth in PAT was 14.2%

Q1 FY20 – Consolidated Financials

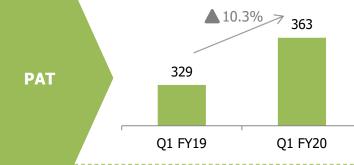




- Domestic business revenue grew by 11.0% led by volume growth of 9.6%
- International Business showing signs of recovery with CC growth of 7.7%



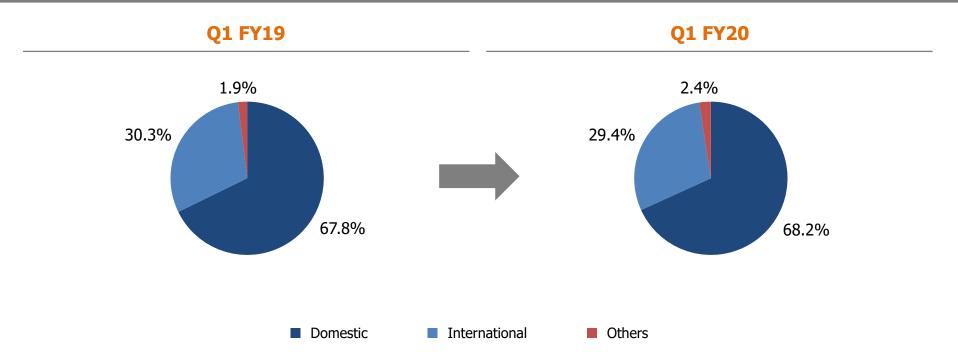
- Consol Material cost remained steady at 50.5% in Q1 FY20 Standalone material cost saw a fall from 53.1% in Q1 FY19 to 52.3% in Q1 FY20
- Employee expenses increased by 3.2% during the quarter
- Media expenditure was at 8.9% in Q1 FY20 vs 9.6% in Q1 FY19 (Total adpro including CP and TP increased by 18%)
- Consolidated Operating Margin at 20.1% as compared to 18.6% in Q1
 FY19



- Consolidated PAT increased by 10.3% excluding exceptional item growth in PAT was 14.2%
- PAT margin improve by 15 bps to touch 16.0%

Q1 FY20 – Business Overview

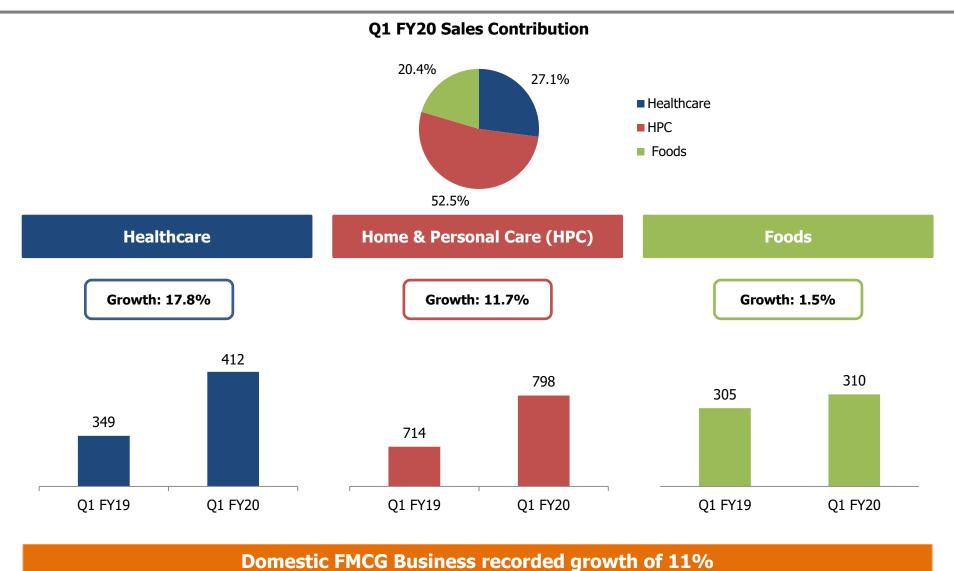




- Contribution of Domestic FMCG increased to 68.2% from 67.8% last year
- International Business contributed 29.4% as compared to 30.3% last year

Domestic FMCG Growth – By Verticals – Q1 FY20







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Healthcare (HC) – Q1 FY20



| | Health Supplements | Digestives | отс | Ethicals |
|------------------------|---|---|---|---|
| Growth % | 19.6% | 18.2% | 13.1% | 15.9% |
| Category Highlights | Recorded strong growth on the back of good momentum in Dabur Glucose Dabur's market share in Glucose category increased by 106 bps | Driven by continued strong performance of Hajmola tablets and Pudin Hara Hajmola ChatCola continues to gain traction | OTC posted strong double digit growth on the back of good growth in Shilajit and Badam Tail | Driven by robust growth across product categories driven by medico-marketing, distribution expansion and activations |



Dabur Honey – New TVC for South



Hajmola ChatCola



Dabur Glucoplus C — Mango Flavour launched

Home and Personal Care (HPC) – Q1 FY20



| | Shampoos & Post Wash | Hair Oils | Oral Care | Home Care | Skin & Salon |
|------------------------|--|--|---|--|---|
| Growth % | 10.9% | 12.1% | 11.4% | 10.9% | 12.1% |
| Category Highlights | Driven by strong growth in the newly launched bottles Market share in shampoo category increased by ~46 bps to touch 5.3% | Amla Franchise continues to gain momentum with double digit growth Market share in hair oil category increased by ~46 bps | Red Toothpaste Franchise continued its growth momentum with RTP growing by 15.0% Value market share improved by ~40 bps Babool Ayurvedic Toothpaste was launched during the quarter | Driven by strong growth in Odonil Odomos was impacted due to low incidence of mosquito-led diseases | Driven by good growth of bleach portfolio and Gulabari Fem HRC was restaged with a new TVC |



Fem HRC - New TVC



Dabur Red World Cup Campaign #SabkoChabaJaayenge



Odonil Smile

Foods – Q1 FY20



| | Beverages | Culinary |
|------------------------|--|--|
| Growth % | 1.0% | 12.4% |
| Category Highlights | Beverages reported low growth on account of the late onset of summer in North India and heightened activity by milk based beverages manufacturers We continue to maintain peak market share of 56%+ Masala Range expanded with the introduction of Masala Mixed Fruit and Masala Aam Panna variants Real Mixed Berries and Real Fruit ORS were launched Launched a new INR 10 SKU for Real Koolerz Mango | Lemoneez, Hommade Tomato Puree and Real Honey reported strong double digit growth Packaging revamp for the entire range |



Real Masala Range





Foray into Healthy Hydration







Culinary Range – New Packaging



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Consumer/ Marketing Initiatives





Activ Coconut Water – New TVC

On this World Malaria Day, let's play a game where you win and they die! After all, we've #GOT you covered! #WorldMalariaDay



Odomos – Topical Advertising



Fem Bleaches – Consumer Trials in Women Clubs



Dabur Glucose- Print Ad





OxyLife – Activations in Salons



Dabur Honey Squeezy - Print Ad



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New Product Launches/ Re-launches in Q1 FY20



Babool Ayurvedic Toothpaste

Real Masala Range Mixed Fruit and Aam Panna

Real Mixed Berries









Real Fruit ORS

GlucoPlus C — Mango Flavour

Fem Hair Removing Cream (Relaunch)

INR 10 SKU of Real Koolerz Mango













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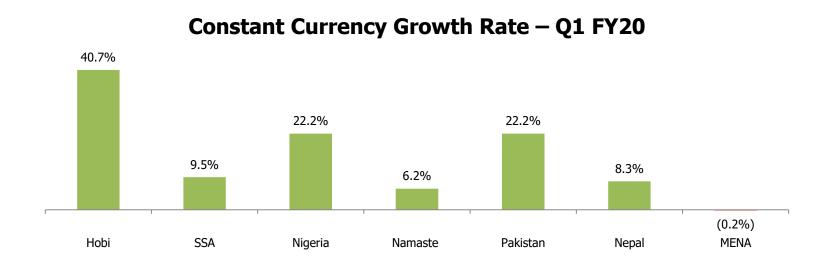
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International Business – Q1 FY20



- International Business reported CC growth of 7.7%
- Hobby had a strong quarter, growing by 41% in constant currency terms; however currency devaluation impacted in translation
- **SSA** business grew by 9.5% with **Nigeria** growing by 22% in constant currency terms
- Nepal business grew by 8.3%, Pakistan business grew by 22.2%
- **MENA market** was flattish signs of recovery in the GCC markets
- **Namaste** business reported 4.1% in the domestic US business and 9.4% in International Business (now contributes to 40% of Namaste)



Product Launches/ Re-launches in International Business — Q1 FY20



Vatika Menz Hair Tonic

Dabur Amla Keratin Serum Dabur Herb'l Toothpaste Packaging Upgrade Dabur Herbolene Natural Jelly





















Consumer/ Marketing Activations in Q1 FY20







Dabur Amla – Youtube Virality



#VatikaExtremeChallenge





Vatika Booth during African Cup of Nations in Egypt



Miswak Sampling during Ramadan in Egypt



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Consolidated Profit & Loss



| | Q1 FY20 | Q1 FY19 | Y-o-Y (%) |
|--|---------|---------|-----------|
| Revenue from operations | 2,273.3 | 2,080.7 | 9.3% |
| Other Income | 73.3 | 73.7 | (0.5%) |
| Total Income | 2,346.6 | 2,154.3 | 8.9% |
| Material Cost | 1,147.7 | 1,048.6 | 9.5% |
| % of Revenue | 50.5% | 50.4% | |
| Employee expense | 231.4 | 224.1 | 3.2% |
| % of Revenue | 10.2% | 10.8% | |
| Advertisement and publicity | 202.1 | 199.0 | 1.6% |
| % of Revenue | 8.9% | 9.6% | |
| Other Expenses | 234.4 | 222.9 | 5.2% |
| % of Revenue | 10.3% | 10.7% | |
| Operating Profit | 457.6 | 386.1 | 18.5% |
| % of Revenue | 20.1% | 18.6% | |
| EBITDA | 530.9 | 459.8 | 15.5% |
| % of Revenue | 23.4% | 22.1% | |
| Finance Costs | 15.3 | 14.9 | 2.5% |
| Depreciation & Amortization | 52.8 | 42.7 | 23.4% |
| Profit before exceptional items, tax and share of profit/(loss) from joint venture | 462.9 | 402.1 | 15.1% |
| % of Revenue | 20.4% | 19.3% | |
| Share of profit / (loss) of joint venture | 0.3 | 0.2 | 45.5% |
| Exceptional item(s) | 20.0 | 0.0 | n.a. |
| Tax Expenses | 79.4 | 72.4 | 9.7% |
| Net profit after tax and after share of profit/(loss) from joint venture | 363.8 | 330.0 | 10.2% |
| % of Revenue | 16.0% | 15.9% | |
| Non controlling interest | 0.7 | 0.8 | (11.3%) |
| Net profit for the period/year | 363.1 | 329.2 | 10.3% |
| % of Revenue | 16.0% | 15.8% | |

Standalone Profit & Loss



| | Q1 FY20 | Q1 FY19 | Y-o-Y (%) |
|--|--------------|--------------|-----------|
| Revenue from operations | 1,628.3 | 1,473.1 | 10.5% |
| Other Income | 67.5 | 68.6 | (1.7%) |
| Total Income | 1,695.7 | 1,541.7 | 10.0% |
| | | | |
| Material Cost | 851.0 | 782.5 | 8.8% |
| % of Revenue | <i>52.3%</i> | <i>53.1%</i> | |
| | | | |
| Employee expense | 144.1 | 138.0 | 4.5% |
| % of Revenue | 8.9% | 9.4% | |
| Advertisement and publicity | 166.7 | 155.6 | 7.1% |
| % of Revenue | 10.2% | 10.6% | |
| Other Expenses | 150.2 | 140.5 | 6.9% |
| % of Revenue | 9.2% | 9.5% | |
| | | | |
| Operating Profit | 316.3 | 256.5 | 23.3% |
| % of Revenue | 19.4% | 17.4% | |
| | | | |
| EBITDA | 383.7 | 325.1 | 18.0% |
| % of Revenue | 23.6% | 22.1% | |
| | | | |
| Finance Costs | 6.2 | 5.8 | 5.2% |
| Depreciation & Amortization | 31.3 | 26.0 | 20.1% |
| Profit before exceptional items, tax and share of profit/(loss) from joint venture | 346.3 | 293.2 | 18.1% |
| % of Revenue | 21.3% | 19.9% | |
| | | | |
| Exceptional item(s) | 20.0 | 0.0 | n.a. |
| | | | |
| Tax Expenses | 68.5 | 62.6 | 9.4% |
| | | | |
| Net profit for the period/year | 257.8 | 230.6 | 11.8% |
| % of Revenue | 15.8% | 15.7% | |
| | | | |





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